# **North Somerset Council**

#### **Report to the Place Panel**

#### Date of Meeting: 23 November 2022

#### **Subject of Report: Place Finance Update**

Town or Parish: All

#### **Officer/Member Presenting: Finance Business Partner (Place)**

#### **Key Decision: No**

#### Recommendations

That the Panel notes the current forecast against budget for Place.

#### **1. Summary of Report**

- 1.1 This report summarises and discusses the current forecast against budget for Place, highlighting key variances. It builds on the information received by the Executive at its meeting on 19 October 2022.
- 1.2 The overall projected year end position for Place, as at the end of month 5, is a **£1.348m** overspend on a net budget of £30.080m.
- 1.3 There are a number of material issues that are contributing towards the large overspend this year, these include inflation on contracts, pressures on home to school transport budgets and income shortfalls.
- 1.4 The Place Directorate Leadership Team are discussing actions which could mitigate this position in order to try and reduce the overspend over the coming months.
- 1.5 The 2022/23 net budget includes savings of £1.275m to be achieved in the financial year, good progress is being made against these savings, with the majority on track to be achieved by the end of the financial year.

#### 2. Policy

The council's budget monitoring is an integral feature of it overall financial processes, ensuring that resources are planned, aligned and managed effectively to achieve successful delivery of its aims and objectives.

### 3. Details

#### 3.1 Budget Monitor

The overall forecast for the Place directorate is a net over spend of £1.348m.

The table below shows the net projected variance by service within the directorate:

PLACE DIRECTORATE	NET	NET	NET	
	BUDGET	PROJECTED	PROJECTED	
		OUT-TURN	VARIANCE	
	£	£	£	
Environment and Safer Communities	11,888,240	11,526,919	(361,321)	
Operations Management & Support Services		0	0	
Highway & Parking Operations	3,351,880	3,383,891	32,011	
Highway Technical Services	(46,455)	(55,893)	(9,438)	
Libraries & Community	2,024,383	2,181,753		
Open Space, Natural Environment & Leisure	3,495,430	3,701,163	205,733	
Regulatory Services	(554,440)	(579,860)	(25,420)	
Transport Planning	7,863,852	8,915,940	1,052,088	
Neighbourhoods & Transport	28,022,890	29,073,912	1,051,023	
Property Asset & Projects	60,321	257,057	196,736	
Recharges - Property Assets & Projects	0	0	0	
Economy	401,755	362,163	(39,593)	
Major Infrastucture Projects	0	(0)	(0)	
Major Projects	(164,251)	(133,928)	30,323	
Placemaking & Development	779,448	825,948	46,500	
Planning Service	355,321	407,448	52,127	
Placemaking & Growth	1,432,594	1,718,688	286,093	
Place Directorate Management	545,073	555,545	10,472	
Place Central Recharges	10,000	10,351	351	
Directorate Overheads	555,073	565,896	10,823	
Spacial Expanses	60 440	69,410	0	
Special Expenses	69,410	69,410	0	
PLACE DIRECTORATE TOTAL	30,079,967	31,427,906	1,347,939	

The main areas of pressures are:

- Home to Schools Transport demand and market costs £946k
- Contract inflation pressures £924k
- Shortfall of Libraries & Community Buildings income £169k
- Other income shortfalls £222k
- Shortfall on salary recharges to the capital programme £211k

These are offset by:

• Surplus recycling materials income £1,287k

It should be noted that there will be further financial pressures included within the Place directorate position later in the year to reflect the pay award and the new energy contract prices. These pressures are currently being reported corporately and are therefore not reflected in the figures above.

Areas of particular note are explained in more detail below.

#### 3.1.1 Home to school transport costs

There continues to be significant pressure within the Home to School Transport service as a result of a growth in demand specifically for SEND transport and market factors driving increases in contract prices.

Whilst the service continues to do everything possible to contain the costs, ultimately providing the transport is a statutory service.

This area will continue to be monitored especially now the new school year has started and all the transport arrangements are in place, the forecasts will be updated to ensure we are reflecting the true financial position of the service and this is an area which is being reviewed as part of the Medium Term Financial Planning for 2023/24.

#### 3.1.2 Contract inflation pressures

There are a number of large contracts within Place which the council is contractually obliged to pay inflation based on a range of indices that are relevant to the specific area.

Contract inflation is funded through the medium term financial plan however due to the current economic situation the actual inflation being incurred significantly outweighs the amount provided for within the 2022/23 budget.

One example of this is fuel inflation on the waste contract, the budget was based on fuel inflation at 7%, the actual contractual inflation for fuel for 2022/23 is 21% due to the fuel prices in February & March 2022.

#### 3.1.3 Mitigations

The Place leadership team and service managers are meeting regularly to discuss potential financial mitigations within the current year which will help reduce the forecast overspend by the end of the year.

#### 3.2 Risks

There are a number of risks that may materialise at some point during the financial year, or situations that may require the council to consider providing support or incurring additional expenditure at some point.

These items are being collated and assessed however given that the Directorate budget for the current year is not yet balanced, then any decision to increase spending beyond approved or current levels would be deemed inappropriate and could contravene requirements within the Constitution. The following areas are currently being monitored as potential areas of risk, although no additional spending for these items has been included within the forecast position.

**Support to contractors/providers** – the current economic situation is causing significant financial impacts for contractors and providers who deliver services on behalf of North Somerset Council. Whilst contractually the council is not obliged to fund anything in addition to contractual inflation, the council may have to consider the consequences of not providing additional support in these areas, such as market failures, which would impact on residents. It is hoped that the government support measures will reduce some of these pressures, although it is recognised that they will not completely disappear and hardship to some degree will remain.

**Bus services** – whilst recognising the significant benefits that the bus network brings to many residents and communities, the council only has a limited amount of resources allocated within the existing budget to fund and support specific bus routes, which it can do by using discretionary service powers. However, given the increasing pressures being experienced elsewhere within the statutory services that the council must continue to provide, it does mean that there is currently little scope to intervene within the public transport market should bus providers stop providing routes.

#### 3.3 Medium Term Financial Plan Savings 2022/23

The 2022/23 budget approved by Full Council on 15 February 2022 included £1.275m of savings to be achieved in the current financial year.

Positive progress is being made and a number of the savings have now been delivered or are on track to be delivered by the end of the financial year.

The savings approved as part of the 2022/23 budget are detailed in appendix two along with the delivery progress.

#### 4. Consultation

Not applicable.

#### 5. Financial Implications

Financial implications are contained throughout the report.

#### 6. Legal Powers and Implications

The Local Government Act 1972 lays down the fundamental principle by providing that every local authority shall make arrangements for the proper administration of their financial affairs, although further details and requirements are contained within related legislation. The setting of the council's budget for the forthcoming year, and the ongoing arrangements for monitoring all aspects of this, is an integral part of the financial administration process.

#### 7. Climate Change and Environmental Implications

There are no direct or specific climate change and environmental implications associated with the recommendations within this report although they remain an important factor in many areas of the council's revenue and capital budgets and are considered and integrated where appropriate.

#### 8. Risk Management

See paragraph 3.2.

#### 9. Equality Implications

There are no specific equality implications with regard to the recommendations contained within this report.

Individual savings proposals incorporated into the revenue budget are supported by an Equality Impact Assessment.

#### **10. Corporate Implications**

With continuing financial pressures and demands for services, it is essential that the councils' limited resources continue to be prioritised and allocated in line with the identified priorities.

#### **11. Options Considered**

Not applicable

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#### **Appendices:**

#### Appendix 1 – Financial Overview Place Directorate

#### FINANCIAL OVERVIEW OF THE PLACE DIRECTORATE AS AT 31 AUGUST 2022 **Directorate Summary** Original Revised Forecast Projected Out Virements Budaet Budaet Out-turn turn Variance 2022/23 2022/23 2022/23 £000 £000 £000 £000 £000 - Gross Expenditure 56,727 3.652 60.379 65,166 4.787 (23, 124)(2,338)(25, 462)(27,027) (1,566)- Income - Transfers to / from Reserves (1, 224)(3,614) (4,837)(6,711)(1,874)= Directorate Totals 29,989 91 30,080 31,428 1,348 Forecast Out-turn Variance 4.48% - Neighbourhoods & Transport 27,909 114 28,023 29,074 1,051 - Placemaking & Growth 1,433 0 1,433 1,719 286 - Directorate Overheads 578 (23) 555 566 11 - Special Expenses 69 0 69 69 0 = Directorate Totals 29,989 91 30,080 31,428 1,348 Forecast Out-turn Variance 4.48% Extract showing material variances compared to the revised budget Revised Forecast Projected Out Out-turn turn Variance Service area and projected budget variance Budget 2022/23 2022/23 £000 £000 £000 Environment and Safer Communities Environmental Services & Enforcement: NSEC - Surplus on recycling materials (income) (1,599)(2,886)(1,287)NSEC - Main contract (expenditure) - Inflationary increase 10.314 10.773 459 **NSEC - Waste Receptacles** 142 249 107 Waste Disposal Contract (net) - inflationary & tonnage increases 6,292 6,611 319 (1,776) Garden Waste Charging Scheme (income) - shortfall on income target (2, 195)419 Garden Waste Charging Scheme - use of compensation reserve (350) (350)0 (100) Garden Waste Charging Scheme - reduction in scheme costs 235 135 Litter enforcement - short-fall in contract income (30)25 (5) Safer Community Services: - CCTV (includes historical £95k budget saving) 238 331 93 Use of Town Council receipt 0 (40) (40)**Highway & Parking Operations** Highway Electrical & ITS - Inflationary increases on new contracts 'materials' costs 1 4 4 9 1,513 64 Highway Network & Traffic Management - Road closures income above target (240)(158)(82) Materials testing Lab - expected shortfall on fee income (321)(212)109 Local Transport Plan (stage 6 & 7) 0 104 104 Funded by Strategic Projects (Local Plan) reserve 0 (104) (104) **Open Space, Natural Environment & Leisure** \_eisure: (439) Loss of income - Profit share on Leisure Contracts (349)89 Agreed mitigation: planned use of reserves (90)(90)0 Financial support for Leisure Providers (DP189) 175 175 0 0 Funded by Covid Reserve (175)(175)Parks & Seafront: Bay Cafe: Income losses (some operations moved during SEE Monster - incl underlying pressure) (418)(82) 336 Forecast turnover share from temporary operator (17) (17)0 Saving on expenditure budgets relating to mainly catering provisions & equipment 261 123 (138)Saving on staffing costs whilst outsourced 183 77 (106)The Bay & Seafront Events (limited events due to SEE Monster): Net expenditure budget (excluding staffing) (175) (16)159 Saving on staffing costs whilst events not running (50)79 29 Mitigated by loss of income compensation from new Substance (70)0 (70)Parks & Street Scene Contract: Glendale contract - Inflationary pressure on extended contract 2.246 2.328 82 S106 funding draw-down shortfall (345)(282) 63

Extract showing material variances compared to the revised budget (contd)	Extract showing material variances compared to the revised budget (contd)					
Service area and projected budget variance	Revised Budget	Out-turn	Projected Out- turn Variance			
	2022/23 £000	2022/23 £000	£000			
Transport Planning	2000	2000	2000			
Home to Schools Transport (HTST):						
Home to School Transport - Baseline position re increased demand and costs	4,725	5,660	935			
Draw down of S106 funding	(150)	(350)	(200)			
Extended Rights to Free Travel Grant 2022/23	(97)	(210)	(113)			
Home to School Transport - Q Routes software	Ó	24	24			
Home to School Transport - New inflationary pressures for 2022/23	0	286	286			
Use of Corporate risk reserve to fund new inflationary pressures	0	(286)	(286)			
Home to School Transport - Anticipated new academic year demand	0	300	300			
Bus Services						
Bus Services Improvement Plan - Staffing revenue pressure	139	181	42			
Funded by reserves (residual 2021/22 grant funding)	0	(25)	(25)			
Libraries & Community						
Shortfall in Campus income	(359)	(247)	112			
Shortfall in Somerset Hall income	(121)	(63)	58			
Placemaking & Development						
Community Renewal Fund - Remaining project spend (ending December 2022)	0	1,504	1,504			
Funded by 'Receipt in Advance', grant payment received in 2021/22	0	(701)	(701)			
Funded by Final grant claim due in year	0	(802)	(802)			
Economy Team staffing - Employer of Choice / Graduate posts	71	211	140			
Funded by use of ear-marked reserves	(71)	(211)	(140)			
Weston Business Quarter consultancy costs	0	182	182			
Weston Quarry consultancy costs	0	84	84			
Funded by Driving Growth reserves	0	(267)	(267)			
Birnbeck Pier - consultancy commisioned to date	0	101	101			
Funding due from Histric England	0	(101)	(101)			
Planning - Planning Appeal consultancy and barrister costs to date	0	70	70			
Funded by Major Planning Appeal Reserve	0	(70)	(70)			
Directorate salary position						
Shortfall on salary recharges to the capital programme (partially mitigated by vacancies v	(2,966)	(2,355)	611			
Capital projects delivery team (underspend relating to vacant posts)	2,832	2,432	(400)			
Sub total - material budget variances						
Other minor variations to the budget						
= Directorate Total			1,348			

## Appendix 2 – MTFP Savings 2022/23 – Progress update

MTFP SAVIN	GS PROPOSA	S REFLECTED WITHI	N THE 2022/23 REVENUE BUDGET			
Dir Ref	Dir	Theme	MTFP Savings Proposals	2022/23 £0	RAG Rating	Notes / Comments
PD S1	Place	Income Generation	Increase of recycling materials income	-500	G	Sale of recycling materials forecast to exceed income budget
PD S2	Place	Income Generation	Re-base garden waste income budget to align to actual levels	-230	G	Shortfall on income after using Waste compensation reserve - mitigated by the reduction in scheme costs
PD S4	Place	Income Generation	Use income from Permit Scheme to fund existing staff	-50	А	Work underway to identify staff time that can be legitimately charged to the scheme
PD S7	Place	Efficiency / Change	Revisit safe Home To Schools Transport routes	-100	А	Recruitment challenges in Design team slowing implementation
PD S8	Place	Efficiency / Change	Safer roads initiatives (additional sites meeting relevant criteria)	-30	G	Bus Lane enforcement - income target already exceeded
PD S9	Place	Efficiency / Change	Events programme to become cost neutral or minimal support	-65	G	Air festival - current year event funded by reserves
PD S10	Place	Income Generation	Introduce break-even policy for Building Control	-20	G	Balanced budget on target to be achieved
PD S13	Place	Income Generation	Parking income	-150	А	Income levels to end of July on target, currently forecast will achieve budget
PD S14	Place	Review provision	Reduction in Concessionary Fares costs - aligned to lower levels of demand for the service	-50	G	Reflected in the WECA transport Levy
PD S15	Place	Efficiency / Change	Reduction in staff travel costs - to reflect the new ways of working	-25	А	Mostly achieved based on car allowances paid to date, possibly small overspend
PD S16	Place	Efficiency / Change	Reduction in street lighting energy costs - aligned to roll-out of LED investment programme	-40	G	Prior year programme roll-out have given significant energy usage however the savings will be not realised due to inflation
PD S17	Place	Income Generation	Increase in income levels, e.g. public conveniences	-15	G	On track to achieve income target
DIRECTORAT	E TOTAL			-1,275		